

# (Re)imagining facilitation for online events

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# Planning facilitation for online events

Holding people and space(s) online can be challenging for many facilitators despite the years of experience already doing it in physical events. There are some similarities, but still many more specificities that cannot be applied in the translation between the two. The space(s), setting, participation and general flow during and after the online event are specific for the digital realm. As part of your preparation for facilitating your online event, the key point to have in mind is how you will co-create and support the experience of being together in the shared space that is digital and real. Imagining that experience has many factors that should be taken into consideration, such as:

- The digital realm is another and distinct dimension of our reality, meaning that we perceive, process, feel, respond and experience it. It does not make us immune to vulnerability, nor does it remove the layers of our fragility. Quite the opposite, structural inequality, discrimination and exclusion are mirrored, present and oftentimes amplified in the digital realm.
  - Technology, access and accessibility needs of your participants determine their participation by preventing, obstructing or supporting it.
  - Non-verbal language and visual cues are limited. Also, camera sharing depends on your participants' choice or lack of that option, which makes it harder to read and adjust the energy in the shared space.
  - The time needed to create connections between participants is limited, which would otherwise be nurtured at on-site, in-person physical events through socialising with one another.
  - Social spaces have to be designed, the story around them created, and effort invested in encouraging engagement. Consider sharing songs, (art)work, and other content that can encourage connection.
  - Protocols and tactics are needed both from facilitation and tech side as to respond in a timely manner to disrespect, harassment and violence.
  - Additional materials have to be prepared in advance, including instructions and manuals for tools that will be used as to facilitate participation for all participants.
  - If access is not an issue, online events can also have positive sides from the point of participation: the device can serve as a buffer for people to process new input without the pressure to respond immediately and they can adjust their pace of participation.
  - Physical space for on-site events enables participants to feel mentally and physically away from their home(s). During online events, it's important to be creative and use your imagination to build the narrative for your event. This includes the story around the event, the purpose, as well as naming different channels of communication.
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Example: Our Member convening in 2020 was to be hosted in Cuetzalan, Mexico. With the pandemic, however, we were only able to meet remotely, from our homes, offices and communities. So in the spirit of looking ahead and reimagining our world, we explored this beautiful Mexican town virtually by naming the meeting spaces inspired by the topology of Cuetzalan.

# What to prepare (and share) beforehand?

- Go through the list of your participants and all information they shared through your preparation survey and registration forms. Make your own rationale and adjustments based on the information provided, such as: country, devices, connection speed, accessibility needs, language(s), etc. Reflect on potential risks and accessibility adjustments you will have to make.
- Plan early and have your session design, materials and final schedule ready and share them with your team.
- Make the material accessible. Think about translation, interpretations, closed captioning that will be used. Also think about readability, contrast of image/letters, diverse formats (textual, visual, audio) and use simple language(s). Don't use flashing images for your presentations.
- Define the final schedule ahead of time to allow for proper planning. At least 3 weeks in advance would be ideal and share it with your team. Make sure the time of the event is set so that it works for participants in regards to their time zone, work, personal life, etc.
- Share the schedule with your participants at least 5-7 days in advance, including the times expressed in various relevant time zone(s), so that they can plan if they want to attend and organize themselves. Minimise changes to the schedule.
- Sending a "Readme" to participants before the event will help ensure the event runs smoothly and participants are aware of all relevant information, tools and technologies that will be used. You can include different materials in your Readme (agenda, list of tools that will be used, instruction manuals, etc.)
- Practice technology in advance with your tech team, create a backup for your role and all relevant documentation
- Consider offering a designated space/channel of communication for support
- Prepare the space, language(s), material and pace to your participants' access needs.
- Set up a channel for communication with your team where you can communicate on issues relevant to the event while it is happening.
- Think about your tactic on handling power dynamics within the group. Check [Power Dynamics and Inclusion in Virtual Meetings](#).
- Define consent, privacy and confidentiality protocols in advance

# How to design and plan your session(s)?

During the last years we have collected templates for interactive remote exercises, icebreakers and energizers, and we have various repositories of others activities and facilitation tips. Here we would like to share with you our example of session(s) design outline, checklist and our template that we are using - hoping these can be helpful.

## Session(s) design outline

- Title [Think of the title that unlocks imagination]
- Purpose [What is the session about and where do we intend to land]
- People and Roles [Leads facilitators/host; Care facilitators; Chats and Time moderators; Tech Support]
- Exercises and Materials [Icebreakers, games, role play, creative materials, photos, journals, etc.]
- Preparation [A detailed description with duration and time of each planned activity from opening to closure, who is doing what and when to share with everyone involved, including the documentation team]
- Agenda [A short description of the various sections of the session with time duration, including breaks to be shared with participants]

## Session(s) design checklist and preparation template

**Title** [Think of the title that unlocks imagination, that is creative, inspiring and welcoming]

**Purpose** [What is the session about and where do we intend to land]. A session is a stepping stone in the overall arc of the meeting. Make sure you have clear the overall arc of the event you are contributing and co-creating. Identify one up to three goals your session aim to address. The Purpose has two kinds of statements: 1) What do we want to achieve? and 2) Where do we hope to land? You can develop a tailored specific purpose for your session.

**People and Roles** - Online facilitation is characterized by fragmentation of spaces which asks for dedicated people to look after so that participants can experience the spaces with easiness. Define your team and agree on back channels or ways to address and respond to glitches or provide support to participants.

Based on our experience we have identified the roles below. They can be played by different people or some of them can play multiple roles. We always make sure our team feels comfortable with playing more roles. Wider facilitation team is made of:

- Leads facilitators/host – They lead the session design; take care of the opening and closing, hold the overall flow of the session, explain exercises and introduce people and their roles and the documentation team.
- Care facilitators – They lead on designing care into the session, help with body breaks, mindful and fun moments
- Chats and Time moderators – They follow the conversation in the chats and or any other agreed spaces, bring input back to the conversation, are responsible for time management and help leads facilitators/host and participants to be mindful about the time.
- Tech Support – This team is usually made of three persons. Their role is to explain and share any relevant information on the tools/platform used, support team and participants to overcome tech glitches, and respond to any issues that might arise.
- Documentation, translation and interpretation team - They are in charge of looking after notes, decisions and key highlights of the conversation, translation, interpretation, and are included in the back-channel of communication, if one is created.
- Logistics and scheduling - Their role is to ensure everyone in the full team knows where they need to be, at what time, and who they need to connect with.

**Exercises and Materials** - These are activities that unfold the arc of your session and that support achieving the purpose. They can be various and inspired by different methodologies. The most used ones are icebreakers, energizers, brainstorming, role-play, facilitated discussions, etc. Activities can be done all together in plenary, in small groups or individually.

**Preparation** – This is the detailed description of each item on the agenda. It indicates the duration of each item, who is doing what, which materials will be used (from crayons and papers for drawing, doing collages, to links and specific online tools that will be used and tech support that might be necessary. We hope our template below will support you in your preparation as part of the checklist. The preparation is shared whenever is possible with the documentation team.

**Agenda** – The agenda is a short description of the various items that are part of the session. It includes time duration of each item, breaks. An item can include more than one activity, there is not a fixed amount of items that compose an agenda. It can be shared with participants before the session or at its opening. An agenda usually includes: title of the activity, duration, and additionally you can add the name of who is leading different activities.

## Preparation template

Time	Activity	Exercise/meth odology	Duration	Who	Materials
	Opening				
	Activity 1				
	Activity 2				
	Break				
	Activity ...				

	Closing				
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# APC examples from practice: Welcoming, opening and closing

## **Welcome your participants: Share the tips for attending the session**

- Ask your participants to write their names/alias and pronouns on the platform used. Remind them that this is optional for those who do not feel comfortable disclosing their pronouns.
- Video is optional at any point of the event. If used, remind your participants to turn off their cameras during breaks.
- Remind your participants to mute when they are not talking. Remind them to cancel the background noise when talking.
- Suggest to sit comfortably and have a glass of water, coffee or tea next to them.
- Explain that if they want to talk, to type HAND in chat, or raise HAND emoji if the option is available. Sometimes when there are many participants, the option to raise their hand on video is not the best option.
- Encourage the use of chat with symbols for C-comment, Q-question, HAND-talking, “+” for agree, “-” disagree, CL-clarification. Come up with your own symbols, but keep it simple. Encourage the use of sharing drawings or any other form your participants feel comfortable using.
- Invite people to focused presence as best to their situational capacities. Minimize multitasking. Remind to close other applications or tabs in the browser.
- Offer a shared document for questions, comments and reflections.

## **Opening. Set the framework of your session: guidelines, narrative, tone and grounding**

- Introduce yourself and all of the teams present. Introduce your participants to the space, technology, communication channels used and offer accessibility and tech support.
- Share the agenda with your participants. Make sure to set the tone, narrative and inform participants of what will happen, breaks to rest, activities and your objectives.
- Share the principles of participation and make sure the group has access to them and agrees on them. Ask people how they connect to lived realities and welcome adding points they find meaningful.
- Share consent, privacy and confidentiality protocols and agreements.
- Suggestion: Grounding activity. Have an activity that will help participants settle into the space and be open for connection. You can invite your participants to bring their favorite object and share the story behind it. Or you might want to do a breathing exercise to settle into the space.

## **Closing and celebration**

Invite your participants to share impressions and what they are leaving with. This can be useful for your reflection and evaluation process. Closing is also important and remind what are the main agreements or follow up steps if any. Dedicate some time to play music, sing, read poetry and celebrate the collective energy that was shared. There was a lot of hard work done, a lot of time and dedication invested for knowledge and insights exchange. Make sure you celebrate the powerful connection that was established - and these are just some of the reasons for joy!

# Consent, privacy and confidentiality

Announcing consent, privacy and confidentiality protocols and any form of documentation, provides participants with a choice and also a reminder of the nature of the event. The golden rule is to communicate in advance and always ask for consent.

The considerations below matter regardless if the event is labeled as public or closed for a limited number of participants.

- To create safe and confidential spaces based on the idea that “what is said here, stays here”. They involve intimate, personal exchanges, with recording only during certain exercises, which will be announced to participants. Recording will be switched off as well as on upon request.
- **Direct quotes and images.** Use of direct quotes for social media accounts as well as sharing of images require always expressed consent and giving attribution.
- Screenshots also require expressed consent or have to be announced so that people can turn off their video if they do not want to go on record. Remember also to edit names from the image to comply with the requested confidentiality and privacy. More in general ask yourself, do you really need the screenshot? Are there other simple way to build memories of good moments?
- **Chat and comments.** Announce in advance if chat logs and comments will be saved. Communicate the protocol, such as anonymisation of content (name, pronoun, profile picture, etc.).
- **Camera on/off.** Mind that you may have an awkward moment if you ask people to stand for their stretching with their camera on. Some prefer to be in more comfortable apparel while sitting in front of their computer. We recommend that you always provide participants to choose to opt in and out from every activity that you propose. Remind your participants to turn off their cameras during breaks.
- **Mic on/off.** Remind people to turn off their microphones when not speaking and during breaks. Also, offer options for participants who can't or do not want to speak over the mic e.g. noisy background, sore throat, feeling uncomfortable etc. to voice out in the chat area.

**If any materials will be used, agree on and sign the protocol for consent, safety and attribution:**

- Explicit consent:
  - what [material] will be used for [public] purpose and where [link and description]
  - do they give their consent to [your organisation]:
    - yes

- no [if no, do they give consent for participants-only space use]
- Safety: is there a concern for their safety related to the content they shared
  - if yes, are they in agreement that you redact names and specific location before publishing the story
- Attribution: how would they like the attribution of the story to look like:
  - their name (and last name)
  - their preferred name
  - only initials
  - their name and the name of their organization/collective
  - only the name of their organization/collective

# What about people's contacts?

Gathering contacts does not have to be a challenge on online events and you can use this as an opportunity to engage with new people. Make sure you either have a registration form or a link where people can share their information if they want to know more about your work, subscribe to your newsletter, etc.

If your participants give their consent for internal sharing of their information (such as name, email, social networks links, links to websites, etc.) you might want to consider making a book of participants and include that information. You can prepare and design this in advance and share it with all participants. Based on our experience of our Member meeting in 2020, this can facilitate connection between people and socialising, especially if you will be also having designated channels of communication or dedicated space(s) for informal interaction.

# Effective time management during your event

Time is a very valuable resource in every event, but it is particularly so in online events, when attention poses more challenges and it can be easily drawn elsewhere. A good facilitation / moderation process is key to ensure that each speaker sticks to the time frame, that questions or issues by participants are addressed in a timely manner and that the conversation is dynamic, participatory and easily followed.

Facilitators should always give more time than they think is needed for activities and exercises, taking into account the time it takes to mute/unmute, move to breakout rooms, tech problems, languages diversity, etc. Make sure everyone involved in the event assigns time for it like they would for an offline event (no interruptions, no other tasks at the same time). Also, you should remind your participants which sessions are optional.

Be aware that “online” means that people will be sitting in front of a screen. One hour and a half may be ideal for some online meetings, but absolute rules can't be made on this, as capacity to be engaged differs from one person to another. We all have different pace of participation which depends on our technology and digital literacy, language, accessibility, internet connectivity, public speaking skills, etc. Consider adjusting the pace of your session to your participants' needs and contexts. This is especially relevant if the language(s) used during the event are not shared by all participants.

Be mindful and allocate time for all participants. Gently remind and offer different spaces and ways of participation for those who haven't shared anything yet and be respectful of their participation pace. Create a list when there are more participants raising their hand. Consider having a shared document for additional questions and reflections. This can be particularly useful if the discussion gets heated and there are important issues being raised while approaching the end of the session.

# The responsibility and artistry of facilitating intersectional and inclusive conversations

“ Intersectionality is a way of understanding and analyzing complexity in the world, in people, and in human experiences. The events and conditions of social and political life and the self can seldom be understood as shaped by one factor. They are shaped by many factors in diverse and mutually influencing ways. When it comes to social inequality, people’s lives and the organization of power in a given society are better understood as being shaped not by a single axis of social division, be it race or gender or class, but by many axes that work together and influence each other. Intersectionality as an analytic tool gives people better access to the complexity of the world and of themselves. (Collins & Bilge, 2016, pg. 2).”

Throughout the years of our work, we’ve come to see facilitation spaces as caring containers where every expression of self is encouraged to the extent and pace of every person. Group participation which is framed by feminist principles is contained and held, while safety and care are firmly maintained and balanced throughout the interaction and conversations. We are also responsible for making the space welcoming, accessible and meaningful to all participants.

Bear in mind that the points we are sharing here are not finite, as we have been reflecting and working for the past period on developing our guidelines on facilitation that are based in our values and experience. The points and content shared here are drawn from our lessons of facilitating our online events and convenings and are drawn from our notes, modules, templates, reflections, and our bucket reading list as a source of inspiration. Building this work remains a collective work-in-progress for us.

## Your position as a facilitator

There is a high level of responsibility and power that come hand in hand with being a facilitator. Your position is never neutral. The main part of your role is being responsible for keeping the conversation participatory, dynamic, inclusive, balanced and safe at all times - while being aware of power dynamics within the group. This is not an easy task, as obviously, you will not be able to perceive all parameters on the spectrum of privileges and disadvantages for each and every one of your participants within the group.

However, you will be facilitating the group process by bearing in mind that the levels on the spectrum of privilege and oppression are different for each and every one of the participants, including yourself. Your baseline for this process is primarily to safeguard the space with all the power and the responsibility you have as a facilitator. That means that your intervention serves to maintain the boundaries that protect people's sense of autonomy, self-expression and integrity at any point of the conversation.

Your position as a facilitator is by no means devoid of your own lived experience. Self-reflect beforehand and think about your multiple identities, advantages and disadvantages that come with them, your overall background, as well as your limitations or weak spots. If you've never facilitated a session and this will be your first one, it's always good to be honest if you assess that the content shared will not be too demanding or if you feel you have the support of your fellow co-facilitator. All these points might have to be transparently addressed and acknowledged throughout the process. This is an important segment and depending on how you handle it - it can obstruct or support your facilitation process.

From our experience, it's best to have two facilitators as your dynamic of exchange can be supportive and encouraging to those who participate less. It also contributes to more equal workload distribution, meaning that one person doesn't have to carry the entire weight on their shoulders. Having one facilitator in general creates an impression of a "central guide", "a leader" and can feel intimidating for some people.

Finally, try to release yourself and your group of perfection. Be willing to make mistakes, take responsibility for them and don't hesitate to correct them throughout the process.

## Facilitating inclusive and intersectional conversations

**Let people know you "see" them and manage energy.** Have regular check-ins about the level of energy in the room, how people are feeling. **Be mindful that some content can provoke feelings of anxiety, guilt, aggression, sadness and/or remind of past/current trauma.**

- **Be prepared for emotional and political labor.** There is a whole spectrum of emotions, responses and resistances that will arise when talking about social justice in the context of addressing and unpacking privilege(s), disadvantages, oppression, and many terms that translate to people's (and your own) lived experiences. You will be responsible for holding and supporting the group, and at times, to challenge and dislocate some of the individual positions, beliefs, stereotypes.
- **Honor people's emotional state in their current context.** Be aware that the capacities of investment and participation are also situational, meaning that they vary depending on what is happening in one person's life.
- **Welcome self-reflection throughout the session, and/or allocate time for self-reflection and open sharing.** Invite people to reflect on their positions, what resonates with the content shared and what is challenging. People can also do this as an exercise in groups of two or more, or do an individual writing, drawing or any creative exercise. This can facilitate the learning process about themselves and within the group, and foster

empathy.

- **Support different pace of participation.** This especially applies if language used is not the native language for all participants. Be mindful that some people might need even more time to express and participate in real time or have different accessibility needs, trouble with focus, vision, hearing, situational capacities, neurodivergent needs, etc. Speak slowly (also if you have interpretation during your event) being mindful that people need time to process new information. Never push for participation and contribution. Respect the pace of your participants.
- **Encourage various ways of participation and reflection.** Invite people to participate by using comments or symbols over chat, or share a drawing or even a song as a reflection are some of the ideas.
- **Use trigger warnings** when issues or content around violence and different discrimination forms will be presented or discussed. Trigger warnings allow your participants to prepare for discussing the topic, decide on participation or support them in managing their reaction and response. Remind other participants to also announce trigger warnings beforehand if they will share content around violence.
- **Support every participant** who reacts, says that they feel triggered by an ongoing discussion, or they are struggling. Acknowledge their feeling, be compassionate and provide holding and support.

**Language is a tool of reinforcing power. Use inclusive language and examples supportive of people of diverse identities, gender expressions, bodies, experiences, etc.**

- **Use inclusive and supportive language when talking about diverse identities.** Think about the terms and concepts twice. Use nouns that are gender adjusted and gender inclusive when discussing particular topics. Be aware of your use of metaphors, acknowledging that some of them are rooted in war, ableism, racism and sexism. Check out our resources and reading bucket list below.
- **Be mindful of pronouns** your participants wrote next to their names. Name the importance of using correct given/written pronouns when interacting in the shared space. If you notice misgendering, gently remind everyone to pay attention to using correct pronouns.
- **Use diverse and inclusive examples, images and content** that will not reinforce the cisgender, heteronormative, ableist, racist and sexist standards of family, relationships, body, work roles, gender, age, etc.
- **Remind all speakers to speak slowly** as this gives additional time to your interpretation team and especially to your participants to be fully present and engage. If the session is held in non-native language, some of the participants might be struggling or they might need more time to process information.
- When using humor and jokes, be it in illustrations, text or spoken word, do it gently, considerately and most of the times - at your own expense. **Recognise that jokes reinforce many of the stereotypes that support the oppressive systems within our lived realities** and that they should not be tossed around the space as they already do real harm on a daily basis.

- **Use simple language and avoid acronyms.** There really is an essential need to use acronyms - explain the term you are using or share a note with all of your participants so that you are all on the same page. If some of the participants are using acronyms or some special terms, remind them to explain or elaborate.

**Read through our FTX module [Intersectionality](#) that emphasises using a both/and framing instead of either/or, that you can use for your guide in facilitating difficult conversations:**

- It is important that we use our [intersectional](#) analysis not to place blame or guilt on each other to the point that conversations become defensive or impossible, but to **make visible both individual privileges and discrimination as well as systems of privilege and discrimination.**[\[1\]](#)
- **One of the practices that [intersectionality](#) brings is about interaction, about using a both/and framing instead of either/or.** It is not about establishing if sexuality or gender matter more than caste or race, it is about looking at their relationship, at where they intersect, augment and reinforce discrimination and/or privilege. Exploring, questioning and making visible the simultaneous, dynamic intersection of one's positionality works for social, cultural and economic context, as well as for understanding power.
  - Privileges and how those privileges can be used to help bring about a more socially, politically, economically and technologically just society.
  - Disadvantages and how those disadvantages are reinforced both structurally and systemically.[\[2\]](#)
- **Encourage people to recognise when to step back and listen by de-centering their individual positions.** This is especially relevant when you have a diverse group of people where some of them face multiple discrimination on a daily basis.
- **Track participation and distribute time with a sense of justice.** Allocate time to all participants, and do it with a sense of justice, welcoming different ways of participation. Some participants might engage more or less, depending on their level of language/speaking/digital literacy skills and some other parameters based on their privilege(s) and disadvantages.
- **As to prevent several participants taking over the space and time,** and to allocate time for everyone, remind your participants to share one or two points when participating. Read [Power Dynamics and Inclusion in Virtual Meetings](#) on some of the ways people hold power and privilege in online events and practices how to handle the process.
- **Steer gently and in the spirit of mutual learning and honoring the stories shared.** Remind of your objectives and purpose, reflect on work flow and celebrate accomplishments made.
- **Acknowledge that everyone brings knowledges (yes, in plural) to the table.** Remember that people are experts of their life and extend gratitude for the stories they share. Don't validate people's lived experiences, and show compassion and appreciation for the trust you've all been given. Respond if minimisation arises by any of the participants.

- **Facilitate from a space of compassion to self and to others.** The more personal and attuned you can get - you can also encourage other people to connect or reach out. That means to dilute competitiveness and shame as to bring out the unique gifts each person has and wants to share.
- Attempt to create an environment where participants can step in and take responsibility.
- **Have clear team and tech protocols for serious violation of principles of participation, including disrespect, discrimination, harassment.** Be ready to name and handle the dynamics of aggression and also know when it's time to remove the person. Have your tech team on stand-by for serious violation of participation principles.
- **Respond to participants who are engaging in discussions in problematic ways** - making someone feel unsafe, or subtly not being cooperative and collaborative, or taking over the space by inserting their knowledge and opinions continuously throughout the session. Redirect and distribute energy. Remind of participation guidelines, session goals and objectives.
- **Understand online silence.** There is a real need to invest additional effort to facilitate online engagement and this can sometimes put (un)necessary burden on facilitator's shoulders to continuously provide content and keep people engaged. It's easier and faster to feel the energy of people during physical events when people are sharing the physical space. Understanding the dynamics of the group is supported by abundance of visual cues, and silence is more easily felt as part of the process. However, be aware that people use silence online just as they would during the physical event. It is a form of situational reaction when people process new information, reflect on what was being said or simply think about their own position or experiences. Practice honoring the silence and try not to rush or intervene in advance.

## Footnotes

[1] APC. Intersectionality | FTX Platform. FTX Platform. <https://en.ftx.apc.org/books/intersectionality>

[2] APC. Intersectionality and Sexuality | FTX Platform. FTX Platform.

<https://en.ftx.apc.org/books/intersectionality/page/intersectionality-and-sexuality>

# Mindfully engaging the body in online events

How can we be both in our bodies and in the space during an online event? This question was raised during “How did you transform your physical event into a digital event?” workshop held at our Closer than Ever 2020 Member convening. Though the workshop focused on online events that were designed to compensate for the restriction of physical events, it also brought up a discussion on engagement in the digital space. Here are some of the tips and considerations for mindfully engaging the body during your event that might be useful:

- Using video: not every meeting needs video, but if you can use it - it offers a moment for people to come together, to see each other and be seen.
- We can also use photos: why do we need to see one another in real time? Taking photos of ourselves, sharing them with our colleagues and talking about the photos offers another way of seeing each other as something we build together.
- Going back to the physical: using art, journals, paper, colourful pencils, and finding ways to integrate them into the digital space, so that our bodies are not only what exists inside the frame of our cameras.
- Design your care and break sessions in the sense that they are also dynamic, besides being reflective. Think about yoga, stretching, group exercise sessions that are adjusted to diverse participants, etc. You might consider including simple video tutorials on neck/shoulder exercises during breaks or as standalone care sessions. It’s always useful to send a link, if the break session is meant to mean “going away” from the device.
- When announcing body exercises or guided meditations that involve connection with body, describe what the exercise will be about, ask if there are different health concerns and adjust. Remind participants that the session is optional. Be mindful that oftentimes bodies are not our temples, as they are also a source of physical and psychological trauma and difficulties, survived violence, gender dysphoria or body dysmorphia. Be gentle and compassionate when announcing the exercises and attentive when facilitating body sessions.
- Use music and some beautiful videos of scenery on your shared screen before the event opens, during the breaks or when wrapping up. Invite people to dance (and sing) however they want: off or on camera!